

Report of:	Meeting	Date	Item no.
Cllr Peter Gibson, Leader of the Council and Garry Payne, Chief Executive	Council	2 March 2017	8

#### Business Plan 2015-2019 (2017 update)

#### 1. Purpose of report

**1.1** To seek approval of the Council's Business Plan for 2015-2019 (2017 update).

#### 2. Outcomes

- **2.1** To ensure that medium and long term resources and service provision are prioritised and planned in accordance with the Medium Term Financial Plan (MTFP), the aspirations of local residents, local research and data and the national policy framework.
- **2.2** That the Business Plan is effectively monitored and delivered.

#### 3. Recommendation/s

**3.1** To approve and support the Business Plan for 2015-2019 (2017 update).

#### 4. Background

- **4.1** Each year, the Council produces a Business Plan. The Business Plan is a key document in the business planning framework and its purpose is to set out the Council's vision, themes, priorities and actions in line with the Medium Term Financial Plan (MTFP). The council has effective performance management arrangements in place which ensures that progress against the Business Plan is reported on a quarterly basis. This includes the involvement and support of Overview and Scrutiny who receive quarterly performance review reports.
- **4.2** Corporate Management Team and Heads of Service developed the Business Plan at a planning session held in November 2016. The draft plan is then discussed with Management Board and Overview and Scrutiny Committee before proceeding to full Council for approval.

#### 5. Key issues and proposals

- **5.1** The Business Plan is attached at Appendix 1 and sets out what the Council is prioritising over the coming years. It provides a guide for Members and officers to ensure that all decisions and activities support the effective achievement of our vision and priorities.
- **5.2** The Business Plan covers a four year period (2015-2019) which has been developed to align with the four year election cycle. The vision and themes remain unchanged but the priorities and key actions have been refreshed for 2017.
- **5.3** There are a number of new projects which feature on this plan as follows:-
  - Develop and deliver a commercial strategy
  - Play an active role in the Healthier Fleetwood initiative
  - Develop neighbourhood health initiatives for Garstang and Over Wyre
  - Explore opportunities offered by the Better Care Fund to better support older people and people with disabilities to stay in their own homes
  - Support the delivery of the Wyre Early Action project
  - Deliver community priority projects through the Together We Make a Difference network
  - Implement #DigitalWyre, our digital strategy to facilitate digital transformation of services.
- **5.4** An Equality Impact Assessment (EIA) has been carried out on the updated Business Plan which is a requirement of Section 149 of the Equality Act 2010 which imposes a legal duty, known as the Public Sector Duty (Equality Duty), on all public bodies, to consider the impact on equalities in all policy and decision making. The EIA concluded that the Business plan will have a positive impact for all of our residents in terms of advancing equality and fostering good relations. The impact of the business plan will be monitored quarterly and any necessary adjustments will be made to the EIA, as appropriate.

Financial and legal implications		
Finance	The Business Plan is closely aligned to the Medium Term Financial Plan (MTFP) to ensure that priorities are effectively resourced.	
Legal	There are none.	

#### Other risks/implications: checklist

If there are significant implications arising from this report on any issues marked with a  $\checkmark$  below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

Implications	√/x
community safety	x
equality and diversity	✓
sustainability	x
health and safety	x

<b>Risks/Implications</b>	√/x
asset management	x
climate change	x
data protection	x

report author	telephone no.	email	date
Marianne Hesketh	01253 887350	Marianne.hesketh@wyre.gov.uk	30/01/17

#### List of appendices

Appendix 1 - Business Plan 2015-2019 (2017 update)

arm/ex/cou/cr/17/0203mh1

## BUSINESS PLAN 2015 – 2019 (2017 Update)

### **Together we make a difference**

"Our vision is to be a Collaborative Council that works together with local communities and partners to make a difference and improve the lives of those who live in, work in or visit the Borough"

Themes	ENTERPRISING WYRE	HEALTHIER WYRE	E
Priorities	<ul> <li>We will promote economic, housing and employment growth</li> <li>We will attract investment to Wyre and support businesses to survive, grow and prosper</li> <li>We will maximise commercial opportunities</li> <li>We will work with our partners to reduce the risk of flooding and build community resilience</li> <li>We will facilitate new energy generation opportunities</li> </ul>	<ul> <li>We will improve the health and wellbeing of our communities</li> <li>We will support older people to remain independent</li> <li>We will work with our partners (Health, Police, Voluntary Community and Faith Sector, LCC) to support prevention and early help</li> </ul>	<ul> <li>We will contained and Town services to themselve</li> <li>We will in the weill in and change</li> <li>We will downling</li> </ul>
Key Projects	<ul> <li>Adopt a new Local Plan to manage and deliver development through to 2031</li> <li>Develop a Local Economic Development Strategy which includes working with partners and local businesses to improve the local economy</li> <li>Restore the Mount and its Gardens in Fleetwood</li> <li>Complete the Rossall Sea Defence Scheme</li> <li>Support and promote the Enterprise Zone at Hillhouse International Business Park at Thornton</li> <li>Develop and deliver a commercial strategy</li> <li>Develop the Wyre Flood Forum and support local flood action groups</li> </ul>	<ul> <li>Deliver a programme of work to promote healthy choices and healthier lifestyles to keep people well through better use of our leisure centres, recreational facilities, parks and open spaces</li> <li>Play an active role in the Healthier Fleetwood initiative</li> <li>Develop neighbourhood health initiatives for Garstang and Over Wyre</li> <li>Explore opportunities offered by the Better Care Fund to better support older people and people with disabilities to stay in their own homes</li> <li>Support the delivery of the Wyre Early Action project</li> </ul>	<ul> <li>Deliver control Together</li> <li>Progress and ensure and</li></ul>
Measures	<ul> <li>Number of houses built</li> <li>Number of affordable dwellings built</li> <li>Number of businesses supported</li> <li>Number of businesses registered on the Wyred Up database</li> <li>Out of work benefit claimant count</li> <li>Town Centre vacancy rates</li> </ul>	<ul> <li>Adult and Childhood obesity levels</li> <li>% clients enabled to remain living in their own home (Care &amp; Repair)</li> <li>Number of leisure centre customers</li> <li>% of people satisfied with sport and leisure facilities #</li> <li>% of people satisfied with parks and open spaces #</li> </ul> #Life in Wvre Survev – Bi-annually	<ul> <li>% of people</li> <li>% of people</li> <li>% of resider</li> <li>Annual Effic</li> <li>% of e-conta</li> <li>#Life in Wyre Survey -</li> </ul>

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# ENGAGING WYRE

- collaborate with our partners (including Parish n Councils) to better design and integrate our to enable communities to do more for ves
- mprove the return from our assets
- nvest in our employees to develop a flexible nge-ready workforce
- deliver cost effective, quality services
- community priority projects through the r We Make a Difference Network
- our programme of efficiency savings to balanced budget
- he Asset Management Plan actions and s to maximise the return from our assets
- e a staff development programme to our vision and goals
- ent #DigitalWyre, our digital strategy to e digital transformation of services
- e satisfied with where they live #
- e satisfied that the Council provides value for money #
- ents very or fairly well informed #
- ciency Savings Delivered
- tacts as a % of total contacts